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### Peace Support Operations and Sustainable Peace: African Union Contribution in Somalia State

By

Daniel Muange Musau Kenyatta University musauniel44@gmail.com +254 701 142 177

Dr. Linnet Hamasi (PhD) and Dr Francis Mulu (PhD)

#### Abstract

Peace Support Operations (PSOs) pose both opportunities and threats to sustainable peace. Countless instances of insecurity have been strongly experienced in regions close to the Kenya-Somalia border. Failure to adequately plan PSO exits compromised significant security and peace achieved. The lethal militants continued to conduct an insurgency against the government of Somalia, its inhabitants, and other neighboring nations due to a lack of effective security and peace measures, participating in transnational terrorism, organized crime, and cross-border attacks. Peace Building Complexity Theory accounts for the perceptions of residents and government on the consequences of external peace efforts to sustainable peace explaining why Somalia relapsed into instability affecting the adjoining countries after the exit of PSOs. Through qualitative inquiry, the perceptions of Somalias on PSOs peace efforts were sought on exit strategies. These articles aim to advise the AU on how implementing the PSO exit strategy effectively can result in long-term peace and stability. 100 respondent were chosen as the sample size from the general population. The primary data that was gathered included interview schedules, and secondary data was used to confirm the results. The findings and recommendations informed the conclusion of the study.

**Key Words:** African Union, Peace Support Operations, Sustainable Peace, Exit Strategies.

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### Introduction

Peace Support Operations (PSOs) anchors their operations in host nations with the exit strategy to avoid overshooting the target and achieve sustainable peace and security. An exit strategy is the planned transfer of all government functions held by peace operation forces to the host nation(s). Coordinated efforts by PSOs offers a wide range of opportunities to host nation while partial success may result from poorly coordinated PSO efforts. PSOs afford coordinated assistance by the international community aimed at supporting the maintenance, monitoring, and development of peace, as well as preventing the recurrence of violence in a conflict zone. The exit of PSOs in Somalia has resulted in threats and risks which are felt by the residents of Somalia and the neighbouring countries.

Terminating PSOs without a clear exit strategy has made peace in Somalia elusive. This has led to a cycle of conflicts. This article aims to provide the African Union with advice on the best methods and approaches to take to ensure lasting peace in Somalia after the departure of Peace Support Operations.

#### **Assumptions**

The exit of Peace Support Operations (PSOs) poses opportunities and threats to sustainable security and peace in Somalia.

#### **Objective**

Assess the opportunities and threats faced by PSOs in Somalia from 1993-2008 and enumerate the extent of the peace effort made.

### Statement of problem

In order to secure lasting peace in Somalia, this article aims to advise the AU on appropriate peace-building methods and techniques that might be used once PSOs leave the country. The ordeal of disengaged interventionists is heavily felt by the Somalis who either hold on or seek refuge in the neighbouring countries. Most of the exits occurred due to failure to achieve set objectives and under-resourced expanded mandates. Residents of Somalia have varying opinions about the peace efforts of foreign forces depending on their objectives, successes, and how their departure affected long-term stability. When PSOs leave a region, more powerful militants who exercise power at their whim and primarily pose security challenges to Somalia, which is next to Kenya, reappear. As soon as the interventionists leave, the militants seize control of all abandoned key bases. The militants immediately establish authority in ungovernable spaces by providing alternative authority to power vacuums. A weak and disorganized security force is unable to uproot such militants. Uncoordinated PSO withdrawals inevitably negated the progress made by international efforts to stabilize Somalia. As a result, it increases transnational terrorism, puts vulnerable people in danger from insurgents, and thwarts humanitarian efforts to improve the lives of Somalians.

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Evidence from earlier lessons learned suggests that PSOs' exit strategies in fragile countries have far-reaching effects on achieving sustainable and long-lasting peace because of the threat's resurgence. Among other security threats, immediate threats include insurgents emboldened to carry out cross-border and trans-border attacks, increased hijackings and kidnappings, and increased terror attacks. Additionally, instability caused an increase in unauthorized immigration to the area, which led to border securitization. It is essential for the African Transition Mission in Somalia (ATMIS) exit strategy to ensure that appropriate strategies are put in place before transitioning, as witnessed by previous PSO force exits that resulted in the relapse of yet another conflict.

### Review of Related Literature An Overview of Peace Support Operations Previous PSO's Interventions in Somalia

Where the Peace Support Operations operates, they went through periods of accomplishment and disappointment depending on the goal they were assigned (Okoli & Iwuamadi, 2021). According to Bellamy & Williams, 2005), peace operations involve the dispatch of an expeditionary force in a warring state or faction to implement an agreement between warring factions and the state. UNOSOM I was designed to aid in the delivery of humanitarian aid to Somalians suffering from famine and civil strife. It later evolved into an attempt to end the civil war and provide support in fixing the basic institutions necessary for establishing a workable state(Daze & Fishel, 2019). At the outset, UNOSOM I was able to stabilize and restrict the areas under their control, resulting in a secure environment. Locals were able to go about their daily lives while still facilitating the transit of crucial humanitarian aid through the guarded zones.

According to Syamkumar, 2021, Rethinking the United Nations Humanitarian Intervention in Somalia, the operation met its 8 primary goals under the design 100-Day Action Plan for Rapid Humanitarian Assistance: (1) Providing security for the convoys carrying humanitarian help allows for a substantial influx of food supplies to the suffering populace. Notwithstanding the risks, UNSOM made sure that the humanitarian food was delivered without a hitch by pressing the tough tribes to agree to lessen the suffering. Food supplies had to be transported through another party's territory when arrangements for food distribution with one side were ineffective. PSO's presence afforded a secure environment which improved the situation.

Despite UNSOM's efforts, the situation deteriorated, and peace attempts were jeopardized, sometimes to the point of inaction. The famine situation deteriorated from bad to worse (Lewis, 1997). Other objectives are as enumerated; (2) The expansion of supplementary feeding to support the vulnerable (3) Better basic health care and measles vaccination; (4) hygiene, sanitation, and clean water must be prioritized; (5) provision of blankets, shelter materials, and clothes; (6) Animal vaccinations, seeds, and tools were all donated at the same time as food rations. Despite the promising outlook some warlords resisted. (7) Stopping additional refugee growth and developing returnee programs; (8) Restoring the functioning of civil society and creating structures to support it. Reid-Henry (2011) stated that one key topic that has been increasingly combined with and vulnerable to security concerns is development, implying there can never be peaceful progress without achieving peace which is brought by security machinery. The case of Somalia under PSO

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intervention was achieved on many fronts and a road to success was felt during this intervention.

#### **Unified Task Force**

UNSOM 1 transitioned to UNITAF with a much broader mandate. In addition to securing important seaports and airports, food distribution centers, and strategic locations, UNITAF also allowed relief supplies to pass freely and unhindered while providing necessary security for convoys carrying relief supplies and groups supplying humanitarian aid. As observed by Seybolt (2007), the instruments and methods employed on the highly contested clause of responsibility to protect proved difficult in Somalia under UNITAF. According to Clarke (1993), it was true UNITAF was to be judged not by how many people it helped but by the legitimacy it brought. UNITAF deployed large multinational peacekeepers in central and southern Somalia, covering around 40% of the country's territory. Soon UNITAF changed to UNOSOM II. This is indeed an indicator of how challenging it is to transit a mission without proper analysis of the lessons learned which could be harnessed for future planning. According to Kim & Shimizu (2020), UN peacekeeping missions facilitate the transition from violence to peace. Furthermore, UN soldiers are more effective at transitioning from conflict to peace and preserving peace after a conflict. This increased the expectations by the UNITAF immediately on transiting. Despite much expectation, UNITAF started to weaken. As a result, the intervention of the United Nations Operation for Somalia (UNOSOM) I and UNOSOM II missions, which were primarily tasked with delivering humanitarian aid to the people of Somalia, ended in disaster (Demeke, 2014).

#### **Ethiopia Intervention**

In 2006, Ethiopia intervened, backed by the US, to restore stability and destabilize the Islamic Courts Union (ICU) militant group, and to enable the installation of Transitional Federal Government (TFG) president Sheikh Ahmed Sheikh. These accomplishments demonstrate that if Somalia's PSOs are well-structured, many milestones can be achieved on the way to a stable Somalia. However, Inigriis (2017) highlighted that external interference thwarted and continues to frustrate peace and stability in the Horn of Africa and Somalia, adding different negative elements to an already convoluted and complex conflict. The extent of strong military engagement aimed at regional dominance has had a severe impact on Somalia's peacebuilding and state-building efforts. The Ethiopian intervention led to more chaos and instability in Somalia (Dagne, 2010).

Peace procedures in Somalia have frequently encountered problems that contribute to the failure to achieve established objectives, according to Williams (2018). Peace processes have also done a lot, especially when implemented in harsh contexts with a long list of onerous responsibilities, and have proven to be successful tools in conflict resolution. Despite numerous attempts, PSOs have been unsuccessful in their endeavors to bring stability to the nation due to the lack of a comprehensive strategy, as noted by Breau in 2016. Failure to incorporate whole society and whole government approaches has led to PSOs' failures. The mediators in Somalia focused solely on one course of action, neglecting other essential steps necessary for establishing lasting peace.

Misguided international initiatives have unknowingly led to Somalia's insecurity, according to Diiso, Garas, and Ahmed (2022).

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### Peace Efforts by Inter-Governmental Authority on Development (IGAD) through IGASOM

According to Demeke (2014), when the UNOSOM and American soldiers left Somalia in 1995, IGAD became involved in beginning and sponsoring the Somali peace process to fill the void. Since then, it has prioritized the Somalia issue and mediated a succession of peace initiatives aimed at establishing central administration in Somalia. The mandate of the organization was updated in 1996 by the member states to enable it to be more active in conflict reduction, resolution, and management and also in peace-building activities in the region. The involvement of external powers and the varied nature of conflict in the region have posed great challenges for the organization. Mulugeta (2009) observed that IGAD members were comparatively on good terms in order to reach an agreement on one of them's Somalia peace efforts. After the exit of UNOSOM, IGAD assumed a greater role in peace-building efforts in Somalia. IGASOM remained a major factor until it was replaced by AMISOM. Unfortunately, the progress made by the PSOs was not sustained due to the mismanagement of the transition between UNOSOM and IGASOM.

#### Threats to Sustainable Peace in Somalia

According to Silvestri (2019), Somalia is one of the world's longest-running crises, with violent extremism fueling the country's political, social, and economic upheaval. Somalia is a major danger to the Horn of Africa's peace and security. Most importantly, ongoing upheavals, violence, and conflicts endanger Somalia's peace, stability, and security. Somalia's fragility creates numerous vulnerabilities that make the country's future difficult to predict. The challenge in this situation is building a strong government state while fending off an upsurge of still-incredible fearmongers (Mbithi, 2020). All factors put into consideration, advancement in Somalia is difficult to happen along a slick continuum.

Lack of peace accelerates the state's failure (Ali, Nicholl & Salzmann, 2017). This is more so in failed states like Somalia. According to Ali, Nicholl & Salzmann, the nation is caught in a delicate trap. Millions of people are trapped in bleak circumstances and deprivation in the majority of unstable nations. Though most of its problems arise from the tyrannical rule before 1991, the civil war caused a lot of problems that continue to plague the nation.

In Somalia, the risks are posed by extremist youth who control the vast majority of southern and central Somalia and are affiliated with al Qaeda and the Taliban (Shinn,2011). Guerilla's extreme, foreign-imported tactics, which most Somalis find abhorrent, and its isolated sector may be its downfall. Al-Shabaab continues to pose a threat to international security and has so far caused some degree of unrest in Somalia. Terrorists have found Somalia hospitable, using it mainly for the trans-shipment of threats to areas proximal to the borders. (Menkhaus, 2013)

### **Security Threats Due to Exit of Peace Support Operations (PSOs)**

According to Buluma, (2014), the security situation in Somalia is to an extent affected by poorly conducted exits. Due to this, Somalia has once again descended into anarchy, where criminal organizations operate freely with the support of its warlords. Buluma claims that regional stability, peace, and security, particularly for those who share a long, porous border, are at risk due to terrorist operations coming from Somalia.

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Credible occurrences indicate that the militia group Al-Shabaab continues to conduct terrorist attacks against residents and security troops guarding key locations and points despite significant measures to reduce its capability over time. This is demonstrated by the large number of Improvised Explosive Device (IED) attacks that have been reported and that have targeted villagers, Somalian security forces, and the troops manning the Kenya-Somalia border. Keukeleire & Raube (2013), emphasized the complex security issues facing Somalia, which go beyond the wide range of violent non-state entities that each have a unique impact on the country.

According to Gastrow (2011), organized crime poses a menace that extends beyond serious offenses like racketeering, the international drug trade, and human trafficking. Strong transnational criminal networks pose a direct threat to the state and its neighboring states for many emerging nations and vulnerable governments. Since many areas will remain ungoverned and serve as insurgency breeding grounds when PSO forces completely withdraw from Somalia, cross-border human traffickers and other organized crimes including arms trading cartels and the production of brown sugar increased considerably. While many locations remained unmanned and undetected, drug trafficking cases also surged. All those illicit acts have always been discouraged by the presence of interventionist forces.

### **Exit Strategies Debates**

According to Mark, 2020, the most important thing when you start something is thinking about how to end it. A withdrawal plan is not the same as an exit process. Plans accept a predetermined series of events, as noted by Lawrence Freedman (2013), "that permits one to advance with assurance starting with one condition then onto the next" (Boeke, 2014). Similar to Somalia's harmony duties, when events are arranged oddly, a method must be in place to fix them. Effective leave procedures call for a mission to depart after having achieved all or most of its stated goals. The universe of methodology, according to Freedman, "is filled with dissatisfaction and disappointment, of approaches not working and closes not accomplished." Boeke (2014) asserts that "a strong exit plan depends on a successful entry approach." From an intellectual standpoint, if the decision to cease a war were primarily to result from a deft calculation regarding gains and losses for the nation, overall, it ought to be no tougher to flee a war than to enter one.

To avoid mission creep, a situation in Somalia requires a well-laid approach to exit. UN Mission in Somalia (Restore Hope) experienced a mission creep and transformed into a U.N mission on June 4, 1993. It had initially begun as a humanitarian relief mission led by the U.S. in late 1991. Though the initial justification by the U.S. for the mission was for "humanitarian assistance," the situation on the ground resulted in the expansion of the terms of engagement.

According to Williams (2016), a leave technique calls for a harmonious task to routinely reevaluate its goals and the progress being done toward them. Have new threats emerged? Exist any new objectives? How will the mission evaluate its success? Overall, a leave policy needs to be reevaluated as conditions and goals change. Hence, it is not surprising that harmony projects should have rethought their approach and aims at a very basic principle. Yet, it has not always been obvious how it measured progress toward its destinations. William further mentions that it is also typical for complex harmony tasks to take some time, especially those that have state-building elements in their orders. For example, the World Bank estimated that it would likely take between 10 and 40 years for

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even the finest post-war developing governments to move to simply an "adequate" level of administration, with most countries needing significantly longer.

### **Perceptions of the Residents to Peace Support Operations (PSOs)**

The residents view the PSOs practitioners as invaders. They view PSOs as supporting players in the host nation's security architecture, which naturally results in resistance (Williams, 2016). As a result, the long-term plan for Somalia's peace operations is opaque and subject to misunderstanding. In Somalia, locals who see themselves as being unprotected hold PSO presence in an unfavorable light. The residents in Somalia, who have typically protested against the deployment of forces from outside actors, show little appreciation for PSOs although they have achieved great success there.

According to William (2016), because it is inherently political, a harmonious activity's leave approach will often encounter fewer challenges the more support it receives from local leaders. The effective withdrawal was extremely difficult except where the harmony task could exert a strong influence over the contending parties, which is occasionally the case when important elements of a leave system were at odds with the interests of local elites. For example, observers of various UN peacekeeping operations in Africa have argued that when missions are unable or unwilling to alter the local political climate, they will find it almost impossible to go after achieving their (usually lofty) stated goals. As Bennouna et al. (2018) concluded, "the ability and capacity of host nation partners to meet up, possess, and inevitably drive the method forward will be a critical factor in the accomplishment of state-building strategies.

Locals' lack of understanding of the PSOs' function leads to varying interpretations, some of which are too unclear to bring about lasting peace. While Somalis want PSOs to defeat Alshabaab they did not know about their mandate which time limits the activities they can conduct. Many Somalis criticized the operation for failing to protect civilians even though this is not part of its mandate.

Williams (2016) points out that, up to this moment, no-host governments have withdrawn from an AU harmony activity, although the central authority of Somalia demanded the withdrawal of the Kenyan unexpected from AMISOM in 2013. Similar complaints were raised by certain Somali legislators in 2015 when they claimed Kenyan forces had violated Somali territory in the Gedo district.

Ethiopian forces have frequently been the perpetrators of numerous wrongdoings, from violating human rights to going beyond the scope of their authority. When investigated, Ethiopian troops were accused of rape and sexual harassment, but they were unable to support their claims (Dean III, 2016). Despite Ethiopia's efforts to establish secure main supply lines to reach the internally displaced people, Somalis have gone further to blame Ethiopia for their humanitarian problems. On the other hand, when Ethiopian contingents offer Somalis medical care, medication, or food aid, people's opinions of Ethiopia are positively influenced.

Locals have doubts about the prospects of success for outside actors, such as a UN mission, according to Dean III (2016). Previous PSOs have confirmed that the longer external factors take, the more credibility they lose. The longer a UN operation lasts, the greater the chance that it would be viewed as unconstitutional and opposed by the local elites. In Nepal, local political opposition grew as the UN mission in the country expanded its time mandate (Walton 2012). Sometimes a prolonged presence can lead to violent opposition to the mission

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as was the case for UN missions in Kosovo and Timor Leste (Zaum, 2013). Growth in local political opposition has the potential of leading to the early termination of a mission without having prepared adequately for a transition. The UN Secretary-General declared that the closure of UNTAET 3 in 2002 had been too abrupt, as it had been evacuated too quickly. (Zaum, 2013). In planning for PSO's duration of the operation should be a key determinant in the overall plan. This points to short and sharp PSOs as the most effective than prolonged operations.

### Methodology

Descriptive research designs were used to identify the opportunities and threats posed by PSOs to achieve sustainable peace and security, threats to sustainable peace, exit strategy debates, resident perceptions of PSOs' efforts to bring peace and their exit strategy, as the purpose of the study was to describe and analyze to guide the AU and policymakers on how effective exit strategies of PSOs can lead to sustainable peace and security. Since the area has seen more unstable peace as a result of the effects of earlier PSO interventionists' withdrawals from Somalia, the study area was restricted to the Dhobley area along the Kenya-Somalia border and the surrounding region. The target community was aware of the past PSO exit methods and how they have affected Somalia's ability to maintain lasting peace.

#### **Findings**

### **Opportunities**

#### Peace Support Operations (PSOs) Success since 1993-2008 for Peace

Following the overthrow of Siyad Barre in 1991, a number of reconciliation sessions were held. The meetings intended to restore Somalia's government. (Walls, 2009). The first significant result was an agreement endorsing Ali Mahdi as president. Despite the reconciliation efforts, General Muhammad Farah Aidid, who commanded a powerful warlord, rejected the results, resulting in a brutal civil war in Mogadishu and the South.

The 1993 Conference on National Reconciliation brought fifteen Somali Civil War parties, resulting in the signing of two agreements for national reconciliation and disarmament (Elmi, 2021). This was a major milestone for all parties at least as of then. Follow-on efforts were however not honoured to the letter and disagreements ensued. These accords called for an Informal Preparatory Conference on National Reconciliation and the Addis Ababa Agreement to be held. However, fighting continued leading to the agreement falling apart.

The meeting in Nairobi was continued at the Sodere conference. In late 1997, a new business, controlled this time by the Egyptian government, took the place of the Sodere Process (Spodaryk, 2011). The National Salvation Council conference in Sodere established a 41-member National Salvation Council (NSC) in charge of putting together a transitional government. Hussein Farrah Aidid and the Somaliland administration, however, boycotted the summit. A similar meeting was organized in Sana'a, Yemen, although it did not include all conflict parties and was condemned by those who did not participate.

The Cairo Peace Conference in 1997 resulted in the Cairo Declaration, which had 28 signatories, including Ali Mahdi and Hussein Farrah Aidid (Dagne & Library of Congress, 2011). The "Cairo Declaration" established a 13-member Council of Presidents, a prime minister, and a national assembly, but it did not establish a national leader. According to

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Dagne & Library of Congress (2011), the Djibouti conference, also known as the 2000 Somalia National Peace Conference, was a series of gatherings that took place in Arta, Djibouti. In contrast to other reconciliation gatherings, a large number of unarmed civic, intellectual, clan, religious, and commercial leaders participated in the Arta conference.

The Nairobi summit in 2004 resulted in the formation of the Transitional Federal Government. (2022, Kervalishvili). The major groups signed a paper titled Declaration on the Harmonization of Several Issues Proposed by Somali Delegates at the Somali Consultative Meetings. A series of agreements were reached, including one that called for the establishment of Transitional Federal Institutions as well as elections, which was followed by the inauguration of a Transitional Federal Parliament in August 2004, a presidential election in 2004, and the granting of a vote of confidence to a prime minister, as well as the establishment of a TFG. This was a landmark progress in Somalia that formed a rebirth to a new future in Somalia.

### Threats to Exit Strategies of PSOs Political Settlement

Peace Support Operations (PSOs) in Somalia has set strategic goals to promote positive outcomes along three interconnected tracks (Sarah, 2016). Secondly, to aid in the facilitation of a political solution that explains the federal institutions that regulate ties between Somalia's central government and its constituent states. Second, to maintain military pressure on Al-Shabaab in order to weaken its critical combat capabilities and isolate its fighters from the local populace. Third, enable stabilization operations in reclaimed areas by assisting local governments in delivering a favorable peace dividend to local communities. Exit strategy threats were identified to achieve progress on these three lines.

AMISOM was mandated to assist the national government, so the mission had to operate in an environment marked by the absence of political settlement, and Somalia had to be represented by non-political parties. As the UN Monitoring Group on Somalia phrased it, the hidden issue was Somalia's political elite class's inability to focus on the long-term aims of State-building over a shorter period.

Somalia was left without a public safety framework outlining the goal for the responsibilities of its security forces. There could be no clarity on the most effective way to establish public safety powers and what form they should take in the absence of such a study. The repeated rounds of political infighting among Somalia's political elites diverted their attention away from establishing a truly popular military force and police force and fighting al-Shabaab.

#### The Threat of Al-Shabaab

Despite the fact that al-Shabaab is fundamentally weaker than it was during its golden age (2009-2010), it nevertheless poses a catastrophic threat to PSOs, Somali security forces, government institutions, and civilians. During 2014 and 2015, AMISOM's missions made substantial successes against al-Shabaab, with the guerillas losing a few key leaders as well as several cities and ports. This limited Alshabaab revenue collection from arrangements like zakat (tax collecting), which was far more detested by locals than skimming advantages from illegal trades in charcoal and sugar.

AMISOM kept on confronting a versatile adversary that was down however not out. Al-Shabaab tactically decided to give up the greater part of its settlements easily. This was

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witnessed when Alshabaab agreed to withdraw tactically from Mogadishu. Al-Shabaab frequently left these cities in a frantic state of acute emergency before leaving. The aggressors destroyed wells in some places.

Despite al-Shabaab losing the political importance it had and the various settlements it once held in Somalia, it stayed a potent and destructive enemy, ready to lead tasks against overextended and confused AMISOM and SNA powers. To isolate al-Shabaab troops from common regular folks and prevent their independence from getting development, the SNA and AMISOM should win the help of the populace. As a result, AMISOM was forced to address its flaws to battle an amorphous army. Al-deteriorating Shabaab's political fortunes in Somalia compelled it to command a destabilizing battle. Kenya has bored the brunt of this transformation.

#### **Local Perceptions of Peace Support Operations (PSOs)**

Although some Peace Support Operations (PSOs) study data suggest that after a disastrous start, Somali perception of the mission has improved, the AU force struggles to consistently win the support and trust of the Somali people, its security forces, and even some of the country's political elites. This struggle is exacerbated by the growing mistrust of PSOs. The perception that PSOs have devolved into a tool for Somalia's neighbors to pursue their own narrow goals, a lucrative project for its contributing nations that has lessened the urgency to defeat al-Shabaab, a source of trouble for Somali civilians, and a diversion from the more important task of developing effective Somali security forces and an informant, comes from a few sources.

The locals view Peace Support Operations (PSOs) as vehicles used by the intervenors to reclaim their parochial interests and keep Somalia frail and build their influence over the Somali central government. Common society and diaspora groups have frequently expressed similar sentiments, including that AMISOM is engrossing assets that would be better given to nearby organizations and attempting to deal with an excessive number of non-peacekeeping issues, for example, holding studios for the initiative, citizenship, and, surprisingly, female genital mutilation. AMISOM has also been condemned by ordinary Somalis.

Somali civilians are increasingly critical of the current central administration, pointing out that the same flaws occurred while AMISOM was in charge. It is also not lost on Somalis that many of AMISOM's major contributing nations are not strong examples of good management that set a realistic example of the state working for the central authority.

### Residents Perception of Peace Support Operations (PSOs) Efforts for Peace

Peace Support Operations have had mixed reactions from residents. There are occasions where celebrations with respect for peace support operations have been conveyed concerning commanded exercises, and the troops in the African Union Mission in Somalia worked diligently (Kapteijns, 2013). In Mogadishu and the entirety of its areas of obligation, AMISOM officials worked to guarantee the danger presented by Al-Shabaab and other armed resistance bunches got decreased, regular civilians were safeguarded and the adjustment, compromised and harmonious working of Somalia succeeded.

According to Kapteijns (2013), AMISOM has been a functioning, provincial peacekeeping mission through the African Union with the endorsement of the United Nations. AMISOM's command has been broadened through different UN Security Council goals. AMISOM has been giving steady security obligations to the Somali security powers,

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as the nation gains ground in exploring the troublesome landscape from struggle to harmony and giving the populace modest security. To add weight to this a focus group discussion participant drew a case stating:

The commitment to formally address civilian challenges by the troops has been a commendable undertaking. The workforce has been in harmony with the civilians in its support tasks there has been respect for the people who have forfeited their lives in a quest for harmony. These have always been echoed on peacekeeping day.

### **Exit Strategy Model of Peace Support Operations (PSOs)**

After over a decade of tasks, the African Union Mission in Somalia (AMISOM) has had exit strategies to lessen the danger from al-Shabab, secure the political cycle, and move security obligations to the Somali government (Caplan, 2012). Yet, political issues between the government and Somalia's local organizations, unavoidable defilement, and late mishaps against al-Shabab took steps to crash AMISOM's fruitful exit.

AMISOM currently faces serious difficulties in a viable exit, for various reasons: These reasons pose a challenge to the model of execution in the exit strategy. Therefore, to AU policymakers, it is paramount to note that; the speed of withdrawal on the off chance that PSOs take on a foreordained schedule for leave, al-Shabab will probably stand by out the A.U. powers while Somali specialists will likely neglect to take on their concurred obligations on time. The outcome would be an over-hopeful evaluation of al-Shabab's aggressive message meanwhile, and the gamble of a flighty PSO exit before the SNA is prepared to dominate.

Strategic interchanges in PSOs' exit are just conceivable due to their prior accomplishments (Sarah, 2016). It safeguarded two momentary legislatures in Somalia and the appointive cycles that created new public states in September 2012 and February 2017, separately. These accomplishments came at extensive expense concerning lives and cash. Be that as it may, AMISOM's reconfiguration and withdrawal will offer al-Shabab a chance to depict it as a loss or retreat. Al-Shabab has proactively begun doing this comparable to AMISOM's strategic withdrawals from different settlements.

Building a military while battling a conflict has created long stretches of train-and-prepare programs by different worldwide entertainers who have not conveyed an expert, successful, economical, or genuine SNA. The Somali government, AMISOM, and the United Nations will before long finish an Operational Readiness Assessment, which will uncover fundamental data, as well as exactly how a long way delayed the SNA truly is and a respondent noted:

Transferring security obligations to the SNA by AMISOM additionally faces functional and strategic issues about how, when, and where to move security obligations to the SNA. AMISOM must reconfigure its powers likewise, remembering to offer working bases to the SNA for various regions. In any case, such reconfiguration implies pulling out from certain settlements. These subverts entrust with nearby populaces and risk permitting al-Shabab to return.

There is a need for AMISOM to have a fast or straightforward leave procedure, and that implies recharged tension on getting the legislative issues and administration of Somalia's security area right, so changes can occur. This will require a certified arrangement among Mogadishu and territorial organizations on carrying out the new public safety design, getting rid of debasement in their forces, and taking the battle to the threat.

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#### Conclusion

Albeit the AMISOM model of partnership peacekeeping is extraordinary, it holds significant illustrations for other contemporary and future harmony activities, particularly those with adjustment or requirement commands. This has zeroed in on illustrations from AMISOM's super functional difficulties connected with force generation, operations, security area change, assurance of regular citizens, vital correspondences, adjustment, and leave methodology. A significant number of the examples recognized here have not been learned, assimilated, and followed up on by the entertainers and partners being referred to.

Subsequently, a last highlight make is the significance of furnishing harmonious tasks and their draftsmen with the devices to empower hierarchical learning. For PSO's situation, the mission has experienced a divided and impromptu way to deal with institutional learning. For example, the mission's most memorable significant endeavors to ponder illustrations learned were a progression of conferences financed and coordinated by the UK that didn't begin until 2012. And still, at the end of the day, AMISOM attempted to get the main leaders to join in and missed the mark on a system to follow up on and carry out the discoveries.

Comparable issues tormented the illustrations learned meeting coordinated for the mission's ten-year commemoration. Rather than such impromptu drives, all organizations that approve and direct harmony tasks ought to foster institutional abilities for observing and assessing their missions. These ought to zero in on consistently evaluating particular missions as well as on fostering the institutional memory important to carry out organizational advancement across various tasks and, preferably, across various associations.

#### **Recommendations**

The study presumes that there is a need for Somalia's neighbors, especially Ethiopia and Kenya, to guarantee that their activities, approaches and align with the AMISOMs order. Deviation from AMISOMs official command powers the insurrection and adversely influences Somalia's state-building and territorial security. Further, AMISOMs troopcontributing nations ought to construct the order components important to lead more powerful joint tasks across the mission's area limits.

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